

7 February 1963

MEMORANDUM FOR: Executive Director

VIA: *A* Deputy Director (Plan) ☐SUBJECT: Scientific Guidance Panel for Implementing  
NSAM No. 170

1. As partial implementation of NSAM No. 170, CIA and DIA proposed in the first progress report on NSAM No. 170, forwarded to Mr. McGeorge Bundy on 19 September 1962, that there be set up a Joint CIA/DIA Scientific Guidance Panel. This report was acknowledged by Mr. Bundy on 12 October 1962.

2. Representatives of CIA and DIA discussed the problems involved in NSAM No. 170 with 26 leading scientists and engineers so to get their reactions and expressions of interest. From these men seven were selected to be approached with invitations to be members of the Scientific Guidance Panel.

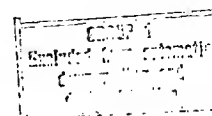
3. On 25 January 1963, ☐ of DD/P/TSD met with Dr. William O. Baker and Mr. Frank Pace, Jr., of the President's Foreign Intelligence Advisory Board (originator of the recommendations in NSAM No. 170) for the purpose of briefing them on progress to date. Dr. Baker and Mr. Pace approved of the selection of possible Panel members and the choice of ☐

☐ Tab A is a memo for the record on the meeting with Dr. Baker and Mr. Pace. Attachment A to Tab A is a list of the individuals visited originally and attachment B is a list of those selected for the Panel.

4. ☐ have approached six of the seven possible members and extended verbal invitations to them, with the understanding that a formal written invitation would follow. Of these six, five have definitely accepted. The sixth, ☐ has requested time to review other commitments before giving his answer. Tab B is a memo for the record on the visits to those individuals in the New York area. ☐ is the only remaining possible member who has not yet received a verbal invitation. He will be visited by ☐ and ☐ for this purpose on 11 February 1963.

DIA review(s) completed. *TS1*

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25X1 5. It has been agreed between DIA and DD/P/TSD that CIA will be host for the Joint Scientific Guidance Panel. TSD is making the arrangements for the meetings to be held in the conference room of [redacted] The first meeting is scheduled for 27 February 1963.

6. All being invited to be members now hold Top Secret approval with CIA. All approached have been given copies of the President's memorandum of 9 February 1962, on "Conflicts of Interest." No one has objected to filling in the necessary forms in this matter and all have agreed to return them prior to the first meeting. Some have already returned the forms and these are being forwarded to General Counsel.

7. Attached hereto are letters, prepared for the Director's signature, extending invitation to membership in the Scientific Guidance Panel. Tab C consists of biographical sketches of those being invited.

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[redacted]  
Chief, DD/P/TSD

Attached:

Tabs A-C to Original  
only

Distribution:

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28 January 1963

MEMORANDUM FOR: THE RECORD

SUBJECT: Meeting with Dr. Baker and Mr. Pace  
on Progress on Implementing NSAM 170,  
25 January 1963

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1. [ ] and I met with Dr. Baker and Mr. Pace at 1610 on 25 January 1963 in Room 297 Executive Offices Building, Pennsylvania Avenue, Washington, D. C.

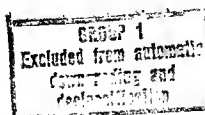
2. We explained to Dr. Baker and Mr. Pace that we have been concentrating on setting up a Scientific Guidance Panel. In this process we have interviewed a number of leading scientists and engineers to get their reactions and an indication of their interest. We showed to Dr. Baker and Mr. Pace a list (see Attachment A) of the individuals interviewed. Mr. Pace looked it over briefly and said that he had heard of a number of them but he wanted Dr. Baker to comment on the list. Dr. Baker went over the list and assured Mr. Pace that we had covered a very good sample of top people who are leaders in their fields.

3. We discussed the reactions we had obtained from the people we had seen and how these ranged from cautious optimism to downright pessimism and that many felt that our best chances of success would be in improving and extending present techniques. Dr. Baker pointed out to Mr. Pace that these reactions were typical of scientists. He went on to explain that our problem does not involve a clear-cut scientific principle, thus making it difficult for the scientist to map out a method of attack. The scientist then turns to considering making improvements in known techniques. Dr. Baker feels this to be a sound approach and that our problem will be to keep the scientists interested under these conditions.

4. We then showed Dr. Baker and Mr. Pace the list (see Attachment B) of seven people from which we hope to get six members for the Scientific Guidance Panel. We pointed out that pending Top Secret clearances on some of them we had so far only asked two, [ ]

[ ] to serve on the panel and both had

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25X1 accepted. Dr. Baker said we must have done a good selling job on  
 25X1 [redacted] since the latter was most enthusiastic when Dr. Baker  
 25X1 had seen him a couple of days ago. Dr. Baker pointed out to Mr.  
 25X1 Pace that we had wisely chosen some (he cited [redacted]  
 25X1 [redacted] as examples) who though very well qualified are not at  
 25X1 present completely tied up in other high level committees. He  
 25X1 thought it likely that [redacted] would turn us down since he is  
 25X1 involved in so many things. For similar reasons there may be  
 25X1 some question about [redacted] participation. Dr. Baker  
 25X1 approved of our choice of [redacted] as Chairman of the Panel.  
 25X1 He said that because of some changes in [redacted] responsibil-  
 25X1 ities [redacted] he thought [redacted] might welcome the opportunity  
 25X1 to serve on a technical panel.

25X1 5. Mr. Pace asked if all the people we had interviewed  
 were aware that this program was initiated by the President's  
 Foreign Intelligence Advisory Board and came to us via the  
 White House. Our answer was that most had been told this but  
 that because of clearance problems we had not gone into this matter  
 with some of the people we had seen. We explained that during the  
 week of 28 January, [redacted] and I plan to visit most of the  
 men on our Panel list and extend to them verbal invitation to be-  
 come members of the Panel. This would be followed by a formal  
 invitation letter to be signed by DCI or DDCI. Our target date for  
 a first meeting of the panel would be sometime in the week of  
 11 February. Both Dr. Baker and Mr. Pace approved of this plan.

6. Mr. Pace asked about our plans to get actual work done  
 on the program. I cited to him a number of contractors who are  
 both able and willing to undertake feasibility studies and develop-  
 ment work for us. This seemed to satisfy him.

25X1 7. Mr. Pace reiterated his convictions as to the importance  
 of this program. He said that this country is spending hundreds of  
 millions of dollars annually for intelligence.  
 [redacted]

8. Mr. Pace asked if we (CIA and DIA) had had our budgets  
 increased to take care of this program. Our answer was no and  
 that in fact we had not requested such an increase at this time. We

pointed out that for some time to come there will only be feasibility studies and these are relatively low in cost and could be covered by existing budgets. If any ideas indicate promise after feasibility studies then there would be a need for additional funds to cover development and production. It is still too early to predict what funds will be needed. Dr. Baker agreed entirely with our thoughts on this matter. Mr. Pace turned to Dr. Baker and said, "Then at this time it is not a question of more money or even manpower but one of getting new ideas?" Dr. Baker's answer was an emphatic yes.

9. Dr. Baker ended up by saying that he thought our approach of going after a Scientific Panel first was a sound one. He said that both he and Mr. Pace would look forward to our next report. Both said to call on them if we needed any help.



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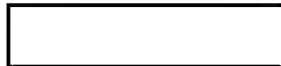
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These letters have been retyped (Orig & 1 onl  
to correct signature block. I don't know if  
General Carter will want to make any further  
changes, but apparently (according to Rita) Mr. K.  
has talked about this with the General.

Lois 12 Feb.

*Lets try to mail today -*  


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